Appendix F – Glossary of Terms

| Term | Definition |
|-----------------------------|---|
| KLOE | Key line of enquiry – areas to be explored as part of the Service Reviews |
| Saving | Known budgeted expenditure reductions and income increases which result due to the following: |
| | Containing additional costs of Inflationary increases in contracts or pay; |
| | Driving forward efficiencies in the provision of existing services i.e., providing services in an improved way to deliver better value for money; |
| | The delivery of new or additional services; and/or |
| | Optimising sources of income. |
| TOM Development Group | Target Operating Model Development group – a governance group within the Future Tandridge Programme. This group sets the direction for the service reviews and agrees the principles that will drive the organisational change. |